

October 2, 1946

MEMORANDUM TO: Chief, Central Reports Staff  
Chief, Plans and Requirements Staff

SUBJECT : Program of Indoctrination, - Communication  
from Mr. Edgar, September 30, 1946

I am not entirely clear as to the limitation of the words "agency personnel" which Mr. Edgar uses in paragraph one of his letter. Recommendations which ORE might make with reference to the project will, it seems to me, be subject to limitations of these words. It might be well to ascertain from him just what is meant and whether "agency personnel" is to be handled in groups or as individuals or both, and also the particular kind of personnel which he has in mind. If personnel from miscellaneous departments of the government is concerned, there should of course be limitations, and probably only officers should be eligible for indoctrination excepting for those persons who are proceeding abroad primarily for "intelligence" purposes. Special provision would presumably be made for indoctrination of ranking personnel such as chiefs of missions, counselors in the foreign service, and perhaps others.

I believe, however, that a number of general suggestions may be made for your use in preparation of the memorandum requested by Mr. Edgar for October 15. Some of these occur to me as follows:

1. A panel or board might be appointed comprising members representative of each office in CIG, that is, Research and Evaluation, Operations, and Collection and Dissemination, as well as the Executive Staff. There might be a secretary to this panel who is qualified to administer details such as the routine preparation of schedules, programs, and the like. The duties of the board would be outlined in a course of instructions or briefing, etc. Its decisions would be subject to the approval of the heads of the respective offices.
2. Each office would be expected to be prepared to furnish personnel and material as might be required.

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3. ORE would expect to present its scheme of organization and explain the scope of its effort in matters of research and estimates, as well as its ultimate aims. Means of dissemination utilized by ORE might also be explained.

4. From the standpoint of ORE, form and method in the preparation of intelligence should be explored carefully. Suggestions as to the selection of material would form an important subject of study. Uniformity and improvement in these elements would go far to assist ORE in its work.

5. Regional and functional subjects may be explained to the extent desired by the supervising board. It is understood that there will be limitations of time in the adoption of a project such as that proposed, and it is likely that it will be found that too few matters can be properly presented rather than too many.

6. The Presentation Division of ORE holds itself ready now to brief individuals or groups in regional and functional subjects at any time ad lib.

It is possible that you may desire to use something of the above suggestions in your recommendations. I suppose that you would like particularly to discuss this subject with [redacted] [redacted] who may have some further suggestions in the matter.

J. KLARR HUDDLE  
Acting Asst. Director  
Research and Evaluation

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